

Small Town. Real Life.

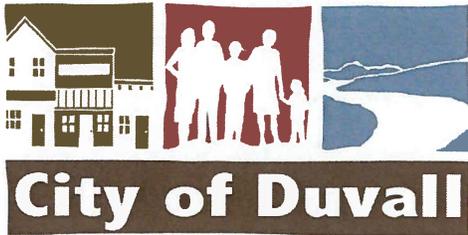
2019 - 2020

Proposed Summary Budget

October 1, 2018

Prepared by:

Finance Department
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Small Town. Real Life.

Office of the Mayor Amy Ockerlander

September 28, 2018

Subject: 2019-2020 Budget Letter to Council

Today I present the City of Duvall's first biennial budget for the years 2019-2020. This year has been a year of significant transition for the City, with a new Mayor, five new councilmembers and changes to staffing. These transitions combined with the shift to a biennial budget has opened the door to change the way the City does business and allows our budget to focus on the core operations and functions of our government.

This budget addresses financing unfunded mandates, achieving appropriate staffing levels and funding deferred maintenance of city facilities and equipment. It also prepares us for the future by taking the steps necessary to reduce building maintenance overhead and streamlines City operations, in the long-term saving money, critical staff time and providing safer work spaces for our employees.

As we see a regional and national slowdown in the real estate market, we need to ensure our building permit assumptions keep us in the black to avoid potential cuts mid-biennium. In that light, year-over-year, we are forecasting 25% fewer units than 2018.

At the same time, we need to ensure continued forward momentum on economic development and support the non-profits that help our community's most vulnerable - from young to old.

This 2019-2020 budget is a direct result of changing how we do business in Duvall. For the first time every staff person has participated in the process at some level, increasing transparency from top-to-bottom. During the internal budget development process, members of every department presented their proposals to the Mayor and senior staff, answering questions about their requests and assisting with prioritization.

The same staff will be presenting their portions of the budget to the City Council and public – thereby ensuring the “boots on the ground” are an integral part of the city-wide budget process.

Keeping with my promise to increase transparency city wide, we shared more information with the council, and thereby the public earlier in the process, keeping with our promise to increase transparency citywide. In the next biennium we will be holding town hall meetings to listen to and educate our community about our City's finances and garner community priorities for the future.

This budget acknowledges and accounts for the increase in staff workload as population increases, new roads are constructed, and new parks are added to be enjoyed by all. It is our responsibility as a government to maintain facilities and properly deploy staff. As Mayor, I also have a responsibility to ensure our staffing aligns with the needs of our community, plan for the future, and provide a healthy and safe work environment.

In 2008, the City had 49.5 FTEs, today we have 42.75 with the 2019-20 budget proposing 44.75. This reflects a change to our management structure and the increased need for technical and maintenance staff. At the same time, our population has increased from 5925 in 2008 to more than

7600 today. We have also added road miles and several new parks, with three more scheduled to come online over the next few years.

During the economic downturn of 2008, the City eliminated the positions of accountant, police records manager, Economic Development, Planner, Building Official/Plans Examiner (reduced to 50%), Administrative Assistant/Cashier and a Maintenance Crew Employee.

Since then, the City has brought back a part time accountant position and a Plans Examiner position. We have also added the position of City Administrator, Deputy City Administrator within an existing department director role and Administrative Assistant III. These additions have helped raise the bar of professionalism at the City, expanded the knowledge base and are helping us run more effectively.

In 2019-20, I am proposing a new two-year position of Building and Utilities Inspector to support our current Building Inspector & Plans Examiner who we are moving to a Plans Examiner 2 for a year until they become our new Building Official in 2020. I am also proposing the City's first Parks Maintenance Employee as our community has consistently placed a high value on our parks, trails and open space, and maintaining them at a high level of service is a priority.

The City Administrator position is currently vacant and due to the needs of the day-to-day work and the requirement to balance the budget, this position will remain empty until 2020. This was a very difficult decision to make but necessary to ensure the success of the next administrator. It is imperative that this position is fulfilled by an experienced leader and that requires thorough recruiting and a competitive salary that we are not in a position to afford at this time. Senior leadership has agreed to take on the role as we move towards achieving our goals. The decision will be reevaluated on a quarterly basis, and if we are ready and able to fill the position sooner, we will ask for the council and community's support.

Hundreds of hours have gone into analyzing, forecasting revenues, identifying needs and forming this document. As this process has moved forward, we have identified significant gaps in our building and equipment maintenance that must be addressed sooner rather than later. The City currently has vehicles that are 15 years old and more that have been pushed to not be replaced for 2-3 years. That is neither cost effective nor does it provide the staff with reliability in the vehicles they drive to conduct City business. As an employer, we have responsibility to provide our staff with safe, reliable vehicles and equipment.

Through this more inclusive budget process, significant deferred maintenance has come to light, which we need to address now before conditions worsen and cost taxpayers more in the long run. For example, the police station located in Depot Park was rated as a 10-year temporary building, now going on 14-years and at risk of significant problems in the near term, it's time to begin look at the next phase. We also have buildings that were last updated more than 15 years ago – without proper maintenance, the useful life of City facilities will shorten.

This budget begins to rectify this situation by making investments in vehicles and equipment critical to getting City work done as well as properly maintaining our existing infrastructure. It allocates funding to repair buildings, a new water heater for the Police Station, routine maintenance level painting of City Hall, the Public Works Building and the Police Station. It also funds necessary maintenance to the Duvall Visitors center to repair damage to flooring due to repeated building flooding.

In addition to taking care of the deferred maintenance of today, we are proactively planning for tomorrow and will be asking the City Council to make some big decisions that will help determine the course of our community's future and quality of life. This includes moving council meetings

from the Riverview School District to the Duvall Visitors Center in order to save approximately \$10,000 per year, which will be redirected towards capital facilities planning.

The Riverview School District has been an excellent partner and provided a professional space to conduct meetings. This proposal does not come lightly and will take some adjustment. Our goal is to have a city owned, professional, reasonable space to conduct meetings within the next five-years.

My budget proposes selling the WRECK Center, using 50% of the proceeds on critical deferred building maintenance and 50% to have a 3rd party capital facilities analysis and planning process to identify health, life and safety related repairs needed for existing buildings, plan for the building needs of the City's future and place money in capital reserves.

When the City's population reaches 10,000, state law will require key services to be consolidated into one facility, thereby making it easier for residents to conduct City business. The process of properly planning for this consolidation takes years, and we are behind. The proposed capital facilities analysis will lay the groundwork and provide the information necessary for the Council to settle on a policy direction that ensures continuity of City operations.

The City's phone systems and some of our IT equipment have been hanging on by a thread, with multiple breakdowns in 2018 alone. We have lost hundreds of staff hours due to phone systems and IT infrastructure failures, including multiple days when the Duvall Police Department did not have the ability to receive calls, putting public safety at risk. During 2018 at my direction, the quick fixes are on the way and we will be funding additional necessary replacement and maintenance of key IT infrastructure in this budget.

These failures are a direct result of deferred maintenance not funded in previous budgets. I thank the staff of Snoqualmie with whom we have contracted with for the strong efforts to get us directed towards routine maintenance and equipment replacement during the past four-years.

Our employees are the glue that holds this city together, are out in the middle of the night when there is a storm or emergency and working diligently to provide the services our community desires and deserves. As Mayor, I have a responsibility to both the employees and the taxpayers to secure a strong stable workforce that is agile and adept, to ensure that our job descriptions and pay scales match the roles, and that we are competitive with our neighboring jurisdictions for quality workers.

In that light, I am proposing a 3rd party consultant to conduct the first ever city-wide staff workload analysis to study today's staffing levels and job descriptions – and plan for the needs of the future. As experienced, credentialed public employees are retiring at a rapid rate, and fewer individuals in younger generations are choosing public service as a career, it has become challenging to find qualified workers. A staff workload analysis will help ensure an unbiased, industry-based perspective that will ensure we have the best information to plan for and attract the workers we need while supporting and retaining those already here.

In the long run, this work will also save the City a significant amount of money by helping to ensure that staff is compensated appropriately, lead to longer tenures, reduce loss of institutional knowledge from frequent staff changes, provide more opportunity for internal advancement and savings from vacation/sick leave payouts, consultant costs and the significant expense of recruiting new employees. The analysis will also help us ensure that staff capacity matches up with project support.

We also will be working to cut overtime and comp time across the board by 10%. This will achieve two key objectives: cost savings and better work/life balance for those that often need to work after hours.

As this year has shown, having position vacancies can cost the City three-fold per month just to fill in the gaps until positions are filled. Ensuring continuity and succession planning is the smart way to plan and budget and must be a key priority.

We are planning for the future and have allocated funding for employee buyouts in each department thereby preparing for the normal attrition of employees while ensuring the resources are available to replace the positions in a timely fashion.

We will also be focusing on staff development and breaking down the long-term silos that have existed in City departments. The budget component is small, and key to a healthy workforce and ensuring open, transparent government.

Over the years, the Police Department was understaffed resulting in dangerously high levels of overtime and reduced coverage in Duvall City limits. In 2017, a reorganization of the department occurred and for the first time in years, they are fully staffed. This has resulted in more predictable budgets and significant cost savings that have been spread throughout the General Fund.

Public Safety is the number one priority of our community and as such, this budget accounts for modest wage increases (subject to collective bargaining) for our first responders in recognition of the risks they take each day to keep our City safe and the years of being in the top three safest city ratings.

Additionally, this budget contains funding for travel and training in all departments. It is crucial that staff keep up their professional certifications and supervisors and managers have appropriate management and employment law training. This is both an investment in our employees and a way to ramp up our internal risk management. However, we should be doing more. This area is a priority of mine to increase should additional funds be available in the future.

As our city's population grows, we have now reached a revenue threshold that requires an annual audit from the Washington State Auditor's Office. While the \$40,000 per year cost has a real impact to the General Fund, we welcome the additional review of our policies, procedures and finances to ensure the City is complying with appropriate risk and financial management standards.

The City's sales tax and property tax revenues have continued to increase, the result of a strong economy, increased property values and new home construction. However, cost of living and benefits such as healthcare, the cost of land and construction continue to increase in the government sector, just as in the private sector. Therefore, our expenses continue to increase. The rate increases for the healthcare and dental programs we provide for our employees will increase by up to 8% in 2019.

With a 1% property tax increase cap, the cost of doing the City's core business continues to rise at a faster rate than revenues are increasing, even with proposed revenue enhancements. This is a challenge that all local governments in Washington State are facing, due to laws that limit jurisdictions ability to adjust revenue to be sustainable without a major manufacturing or retail base.

Additionally, services that have traditionally provided a stable source of revenue for the City are in decline due to new technology and the federal government's refusal to allow local control on utilities such as broadband internet and satellite. The latest proposal by the Federal Communications Commission takes away local control over 5g technology siting, costing taxpayer dollars for a private company to provide service while increasing their profits.

Due to decisions made and economic conditions of the past, we now face several years of right siding our financial outlook and correcting infrastructure challenges. We are committed to doing things right which is why this budget focuses on necessities – not the “nice to haves” that are typically present during good economic times.

In 2018, the Finance Department changed the way the City invests money, resulting in more than tripling the amount of interest revenue received and providing significant flexibility to access funds if necessary. This change has boosted the General Fund revenues by more than \$195,000 and was a smart, strategic fiscal move. In 2019-20, we expect to see the revenue continue to increase, a result of astute investing.

Our community has consistently expressed their desire to maintain a strong police department, build more sidewalks and continue to hold and support community events like Duvall Days, Summerstage and the Art & Wine Walk. Despite our budget challenges, I feel strongly about honoring the community desires and will continue to support these items.

The Duvall Cultural Commission has increased Summerstage attendance by five times, generating traffic from the cities surrounding the Snoqualmie Valley and beyond. This is a strong testament to the reputation of the DCC and our region’s support of the arts. The DCC will retain adequate funding and work to revamp its sponsorship levels to increase outside funding and capitalize on the increased popularity of the event.

We will also continue to provide, and track staff support in the form of public works and law enforcement staffing for Duvall Days and Summerstage. Over the past several years, the event has grown to an extraordinary size providing benefit to our community in the form of developing a sense of place, bringing visitors to town and businesses making a positive impact to our City’s economy.

The Snoqualmie Valley Community Network and Sno-Valley Senior Center play vital roles in providing support for the bookends of our community: youth and seniors. This budget proposes \$20,000 over the next two-years to provide a base level of support through our Human Services grant funding process while we focus on catching up on deferred maintenance. In future years, I would like to see greater investment in organizations such as these that give so much to our community.

This budget also sets aside a small placeholder for Economic Development related activities. The City is currently undergoing an Economic Development Plan update in the form of a market and brand analysis, to be completed in October. We need to ensure funds are available to implement the results of this investment.

In the 2019-20 budget, we propose funding for the Tolt Pipeline Two project to maintain our water supply infrastructure.

Our roads and sidewalks (or lack of) have long been one of the top-three priorities of our residents. In 2015, the City Council created a Transportation Benefit District but declined to raise the revenues necessary to support the maintenance of our roads and construction of the sidewalks our community desires.

The street fund is not sustainable, having been subsidized by the General Fund for years, making it nearly impossible to conduct the routine maintenance and overlays necessary to care for our roads. As more time passes, the cost of maintenance increases exponentially. Without action, the increased costs of maintenance will reach a point that the City would never be able to afford. It is our fiscal responsibility to maintain our infrastructure well today to save taxpayer money in the future. Without funding, continued deferred maintenance will require costly replacements.

As such, this budget includes funding the TBD through a modest car tab fee and provides a list of maintenance projects to be funded over the next two-years. If council approves, the fee will be in effect on January 1, 2019 and the City will begin to accrue the revenue necessary to maintain our road network.

We have also funded through grants and local dollars, maintenance and overlay for Batten Road. This has been a project long in need of funding and completing this project during the biennium will eliminate the need to fully reconstruct the roadway.

In addition, we will be bringing forth policy that allows neighborhoods without sidewalks to come together on a yearly basis and take advantage of volume discounts to have them installed, as well as a policy that will develop a grant program to assist new businesses that have a direction connection to existing sidewalks to be eligible for grant funding that will offset the costs of required sidewalk improvements. It will take time and the will of Council to raise the necessary funds to implement these important programs.

New this budget cycle is the start of a list of deferred maintenance and capital projects requested, but not yet funded. These projects will be prioritized and if council approves, funded if actual revenue exceeds current forecasts. Each project will be listed in the budget ordinance and will be brought back to council when appropriate.

As you can already tell, this budget is one of austerity and responsibility. It is based on the reality of our current staffing levels, revenue forecasts and planning for the future. The budget is balanced and maintains reserves in accordance with council policy. It acknowledges increases in city contributions to the PERS and LEOFF retirement systems and ever-present health care premium increases.

There are some priorities that we simply were not able to move forward in 2018 due to staffing shortages and increased workloads. This includes an update to the Parks, Trails and Open Space Plan and the Affordable Housing Task Force. These are high priorities for my administration, but if we don't take care of the internal maintenance and operations, we will never be able to implement the plans we ask our community to help develop. The items will remain on my list of priorities and will move forward as staffing and funding allows.

New this year will be budget notes on deferred maintenance, equipment replacement and projects that were not able to be funded in the 2019-20 budget, but important to City operations. The purpose is to begin the process of acknowledging these projects on the record and prioritize funding should revenues exceed current forecasts. This makes it easier for the public and council to understand the decisions that have been made in bringing forth this balanced budget while acknowledging their importance and planning for future funding.

While not directly tied to the budget, we are working diligently and swiftly to update and institute workplace policies that provide clarity to staff and will reduce legal and financial risk to the City long-term. As such, we have updated our anti-harassment policy, added anti-bullying and workplace violence policies and are instituting an updated, time bound employee review process. In October, we also hope to have a new personnel manual in place, that will contain a code of ethics for all employees.

These policies protect the City – and our employees. With clear policies, we can build a supportive, safe work environment that shows and acknowledges the value our staff bring to the community.

This budget, being Duvall's first biennial and my first budget as part of a new administration, is balanced and focuses on the core responsibilities of government. It has also been the most open, transparent internal budget process the City has ever conducted.

To be clear: This budget is balanced, but not sustainable. Due to several factors including the need to fund deferred maintenance, yearly escalations in wage and benefit costs, the cost to maintain the new infrastructure that is coming online at a rapid pace, a lack of retail sales tax base and limitations on local revenue options, we will always be struggling to get to and maintain a sustainable budget.

Starting this year, we will be working on developing a true asset management program, and the associated policies and practices to make it successful. We need to know the condition of every piece of City equipment and infrastructure and build their maintenance and replacement into policies that help develop the budget.

As I have learned over the past 9 months overseeing day-to-day operations, it is going to take several years to catch up on deferred maintenance and other big-ticket items. Proper planning is going to take time, commitment and dedicated funding to get us where need to be as a City. I don't believe in sugar-coating our City's situation. We have an incredible team of employees that frequently go above and beyond to be efficient with your tax dollars and maintain the levels of service our community has come to expect.

We, as a city have reached a point that we can longer do more with less and we will work diligently to put policies in place that will inch us forward to long-term, sustainable solutions.

I would like to thank each and every staff member for their contributions to this important policy document and council for your patience as we worked through the hiccups expected during times of major change.

And finally, I thank Council for your hard work as we have welcomed five new councilmembers, with steep learning curves. In general, we share the same priorities of doing what is best for Duvall, and week by week are building rapport and trust. Each one of you are serving our community for the right reasons and committed to making our City better each year.

To be clear, the development of this budget was extraordinarily challenging for everyone in the City and I can tell you firsthand that each employee did everything they could to put forth budget proposals that focused on necessities. This document reflects core priorities and services with an eye towards the future and a growing culture of teamwork and tearing down silos to support the goals of each department. There are some challenging revenue decisions to be made prior to final adoption of this first-ever biennial budget. As with all budgets, this is a living, breathing document that will be modified quarterly to adjust for new conditions and opportunities.

It is an honor and a privilege to serve as your Mayor, and it is my hope that this budget begins to right side our operations and build a base necessary to achieve sustainability.

Sincerely,



Amy Ockerlander
Mayor

City of Duvall
2019-2020 PROPOSED BUDGET BY FUND

Fund	Description	2017 Actuals	2018 Revised Budget	Total 2017 Actuals & 2018 Budget	2019-2020 Budget	Percentage Change	Notes
001	General Fund	\$ 6,750,879.86	\$ 7,004,584.52	\$ 13,755,464	\$ 13,538,171	-1.6%	
002	Contingency Fund	228,866.74	230,167	459,033.48	357,373	-22.1%	
101	Street Fund	623,347.05	857,902	1,481,249.28	2,018,520	36.3%	#1
106	Big Rock Ball Park Maintenance	102,079.33	111,096	213,174.92	262,632	23.2%	#2
107	Sensitive Areas Mitigation Fund	38,883.02	39,183	78,066.04	40,324	-48.3%	
206	2016 LTGO - Main St Debt Svc	5,358,749.05	496,542	5,855,291.27	960,829	-83.6%	
304	Real Estate Excise Tax Fund 1	1,005,232.75	1,067,124	2,072,356.72	1,476,526	-28.8%	
305	Real Estate Excise Tax Fund 2	823,888.13	883,599	1,707,486.70	1,285,861	-24.7%	
306	Main Street Improvement Fund	8,049,738.57	1,530,970	9,580,708.07	1,011,071	-89.4%	
307	Street CIP Fund	844,402.03	1,215,343	2,059,745.06	2,338,493	13.5%	
308	Parks CIP Fund	3,842,416.65	1,632,633	5,475,049.17	914,962	-83.3%	
401	Water Fund	4,950,807.19	5,019,021	9,969,828.01	7,964,112	-20.1%	
402	Sewer Fund	4,436,668.01	4,383,344	8,820,012.16	7,211,339	-18.2%	
404	Storm Drainage Fund	1,501,445.72	1,493,846	2,995,291.43	2,280,405	-23.9%	
407	Water CIP Fund	1,009,134.30	1,431,390	2,440,524.45	2,245,952	-8.0%	
408	Sewer CIP Fund	904,978.08	992,238	1,897,216.47	1,976,949	4.2%	#3
409	Storm Drainage CIP Fund	106,727.29	105,791	212,518.04	415,094	95.3%	#4
410	Bond Redemption Fund	462,039.86	158,569	620,608.42	21,110	-96.6%	
411	Bond Reserve Fund	265,106.51	266,707	531,813.02	274,106	-48.5%	
501	Equipment Fund	686,229.03	643,045	1,329,273.55	827,110	-37.8%	
502	IT Fund	349,019.34	395,076	744,094.88	727,192	-2.3%	
503	Building Maintenance Fund	245,927.95	232,147	478,074.83	541,690	13.3%	
	TOTAL	42,586,566.46	\$ 30,190,314	\$ 72,776,880	\$ 48,689,820	-33.1%	

NOTES:

- 1 Includes new TBD vehicle tab revenue and TIB grants for Batten Rd and LED Streetlight conversion.
- 2 New turf field management and additional field rental fees.
- 3 Inflow & infiltration Repairs. Sewer Train upgrades.
- 4 New storm plan GFC charges and increased Storm drainage area charges.

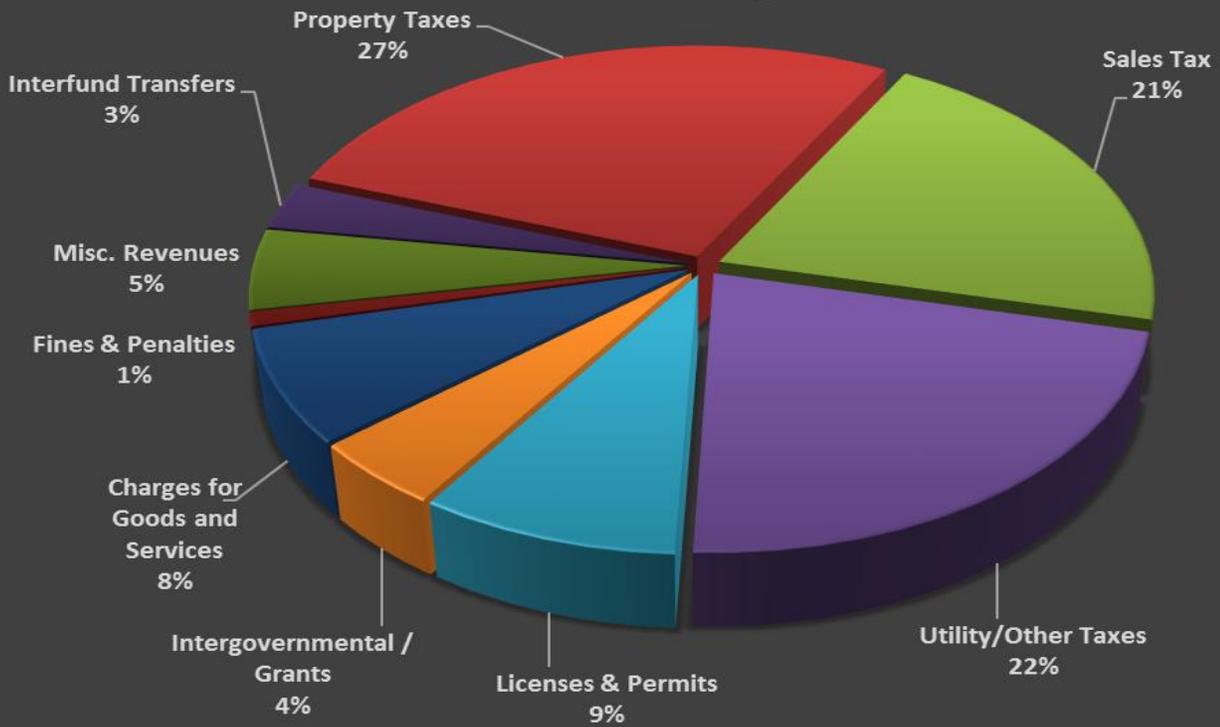
2019-2020 PROPOSED BUDGET REVENUE AND EXPENSE SUMMARY

Fund	Description	Estimated Beginning		Estimated Ending		Net Change
		Fund Balance	Revenues	Expenditures	Fund Balance	
001	General Fund	\$ 1,959,160.70	\$ 11,579,010	\$ 11,556,676	\$ 1,981,494.72	22,334.02
002	Contingency Fund	231,667.00	125,706	-	357,373.00	125,706.00
101	Street Fund	133,455.00	1,885,065	1,884,939	133,581.00	126.00
106	Big Rock Ball Park Maintenance	21,906.00	240,726	222,028	40,604.00	18,698.00
107	Sensitive Areas Mitigation Fund	39,353.00	971	31,200	9,124.00	(30,229.00)
206	LTGO - Debt Service fund	19,865.50	940,963	940,963	19,865.50	-
304	Real Estate Excise Tax Fund 1	898,615.90	577,910	162,994	1,313,531.90	414,916.00
305	Real Estate Excise Tax Fund 2	712,490.90	573,370	172,994	1,112,866.90	400,376.00
306	Main Street Improvement	981,844.22	29,227	207,000	804,071.22	(177,773.00)
307	Street CIP Fund	985,626.00	1,352,867	242,994	2,095,499.00	1,109,873.00
308	Parks CIP Fund	449,521.00	465,441	250,000	664,962.00	215,441.00
401	Water Fund	3,232,633.00	4,731,479	4,424,816	3,539,296.00	306,663.00
402	Sewer Fund	2,200,445.00	5,010,894	4,730,300	2,481,039.00	280,594.00
404	Storm Drainage Fund	722,544.77	1,557,860	1,522,074	758,330.77	35,786.00
407	Water CIP Fund	1,378,971.00	866,981	1,249,000	996,952.00	(382,019.00)
408	Sewer CIP Fund	770,319.84	1,206,629	1,346,352	630,596.54	(139,723.30)
409	Storm Drainage CIP Fund	153,859.00	261,235	-	415,094.00	261,235.00
410	Bond Redemption Fund	18,894.00	2,216	1,500	19,610.00	716.00
411	Bond Reserve Fund	267,507.00	6,599	800	273,306.00	5,799.00
501	Equipment Fund	460,807.00	366,303	527,582	299,528.00	(161,279.00)
502	IT Fund	158,407.00	568,785	534,544	192,648.00	34,241.00
503	Building Maintenance Fund	118,809.00	422,881	420,128	121,562.00	2,753.00
TOTAL		\$ 15,916,701.83	\$ 32,773,118	\$ 30,428,884	\$ 18,260,935.55	2,344,233.72

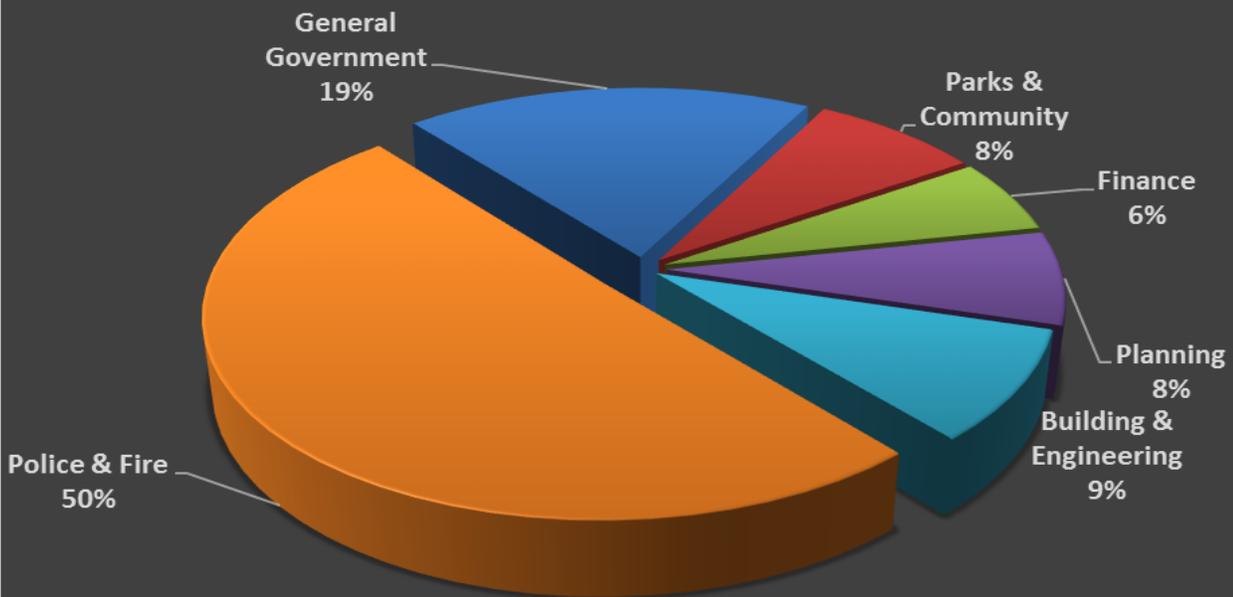
City of Duvall
2019-2020 PROPOSED BUDGET
General Fund Summary by Department

Description	2019-2020 Budget (A)	2018 Year end Estimate (C)	2018 Revised Budget (D)	2017 Actual (E)
GENERAL FUND				
Beginning Fund Balance	\$ \$ 1,959,161	\$ 1,783,257	\$ 1,783,257	\$ 1,248,242
Taxes	8,123,344	3,880,325	3,733,706	3,815,708
Licenses & Permits	987,380	571,672	605,425	653,872
Intergovernmental	515,807	234,523	226,150	234,930
Charges for Goods & Services	869,350	360,031	344,810	485,419
Fines & Penalties	106,900	52,999	53,400	48,705
Miscellaneous Revenues	216,941	110,034	102,855	98,962
Other Financing Sources	759,288	155,232	154,982	165,042
Total Operating Revenues	\$ 11,579,010	\$ 5,364,816.20	\$ 5,221,328.00	\$ 5,502,638.36
General Fund Resources	\$ \$ 13,538,171	\$ 7,148,073.20	\$ 7,004,584.52	\$ 6,750,879.86
DEPARTMENT:				
LEGISLATIVE DEPARTMENT	\$ 216,650	95,814	93,770	85,311
EXECUTIVE DEPARTMENT	\$ 211,450	220,100	220,931	173,622
COMMUNITY EVENTS	\$ 27,500	32,000	32,000	1,598
FINANCE & ADMINISTRATIVE	\$ 691,370	314,050	313,840	305,130
PLANNING DEPARTMENT	\$ 806,348	399,178	486,683	412,777
BUILDING DEPARTMENT	\$ 619,345	275,702	207,981	187,922
POLICE	\$ 5,667,713	2,504,174	2,588,882	2,353,948
ECONOMIC DEVELOPMENT	\$ 51,000	47,606	47,500	11,318
RECYCLING	\$ 45,202	19,350	25,300	19,367
CIVIL SERVICE	\$ 13,100	11,566	15,923	21,056
PARKS DEPARTMENT	\$ 775,597	298,977	329,495	236,169
CULTURAL COMMISSION	\$ 71,400	36,639	44,200	39,423
CITY MITIGATION PROJECTS	\$ 12,000	6,000	6,000	-
ENGINEERING DEPARTMENT	\$ 423,761	207,218	202,828	235,511
FIRE	\$ 149,250	11,250	4,850	5,700
NON DEPARTMENTAL	\$ 1,774,990	709,289	680,515	878,771
GENERAL FUND TOTAL EXPENSE	\$ 11,556,676	\$ 5,188,913	\$ 5,300,698	\$ 4,967,623
END FUND BAL. - Internal RESERVED	\$ 1,802,046	\$ 943,190	\$ 602,426	\$ 602,426
END FUND BAL. - UNRESERVED	\$ 179,449	\$ 1,015,970	\$ 1,101,461	\$ 1,180,830
TOTAL USES	\$ \$ 13,538,171	\$ 7,148,073.20	\$ 7,004,584.52	\$ 6,750,879.86

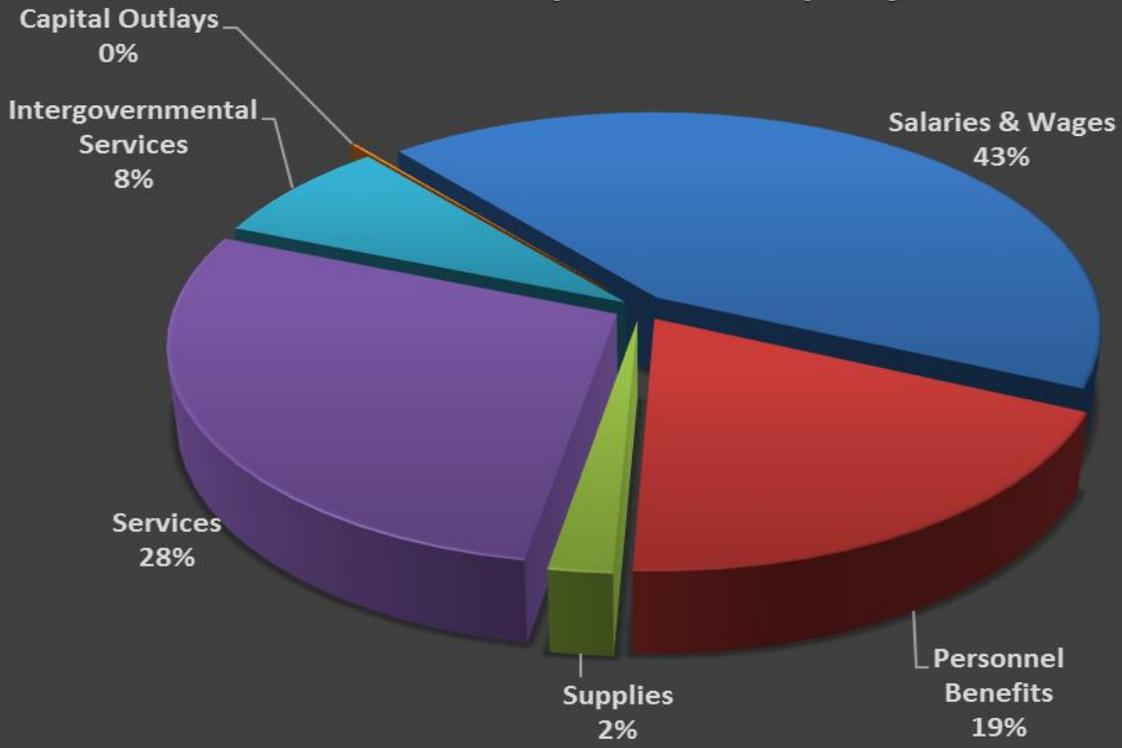
General Fund - Revenues 2019-2020 Budget



General Fund - Expenditures 2019-2020 Budget

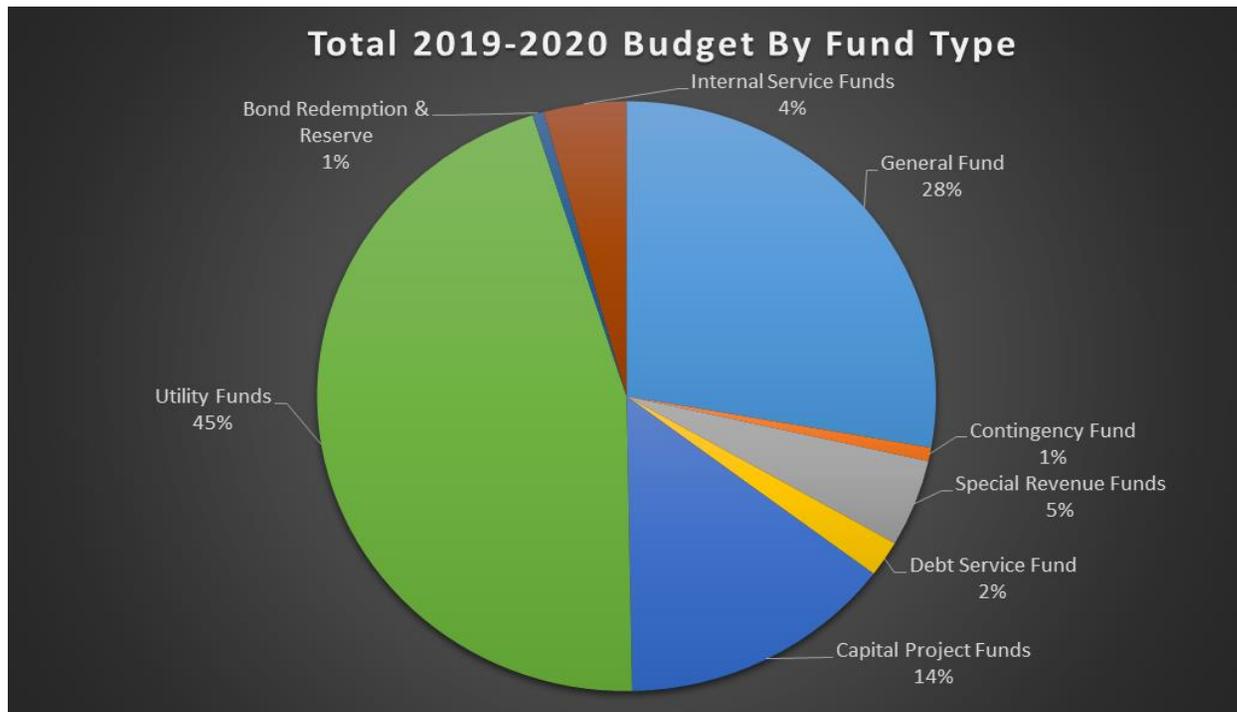


General Fund - Expenditures by Object Code



City of Duvall Proposed Budget By Fund Type

Fund Types	2017	2018	Total	2019-2020	% Change
	Actuals	Amended Budget	2017 & 2018	Budget	
General Fund	6,750,880	7,004,585	13,755,464	13,538,171	-1.6%
Contingency Fund	228,867	230,167	459,033	357,373	-22.1%
Special Revenue Funds	764,309	1,008,181	1,772,490	2,321,476	31.0%
Debt Service Fund	5,358,749	496,542	5,855,291	960,829	-83.6%
Capital Project Funds	14,565,678	6,329,668	20,895,346	7,026,913	-66.4%
Utility Funds	12,909,761	13,425,630	26,335,391	22,093,851	-16.1%
Bond Redemption & Reserve	727,146	425,275	1,152,421	295,216	-74.4%
Internal Service Funds	1,281,176	1,270,267	2,551,443	2,095,992	-17.9%
TOTALS	\$ 42,586,566	\$ 30,190,314	\$ 72,776,880	\$ 48,689,820	-33.1%



City of Duvall
TOTAL DEBT PAYMENT OBLIGATIONS
Principal & Interest
2019-2020 Budget

	Bonds 2011 Ref of 2000 Sewer	SRF Loan WWTP Construction	General Obligation Debt <i>Big Rock Ball Field</i> <i>Main Street Project</i>	Total
2019		\$ 334,555.16	\$ 472,588.00	\$ 807,143.16
2020		\$ 334,555.16	\$ 468,375.00	\$ 802,930.16
2021		\$ 334,555.16	\$ 369,037.50	\$ 703,592.66
2022		\$ 334,555.16	\$ 469,451.00	\$ 804,006.16
2023		\$ 334,555.16	\$ 469,615.50	\$ 804,170.66
2024		\$ 334,556.16	\$ 469,531.00	\$ 804,087.16
2025		\$ 167,227.78	\$ 474,197.50	\$ 641,425.28
2026			\$ 243,490.50	\$ 243,490.50
2027			\$ 243,261.50	\$ 243,261.50
2028			\$ 242,908.00	\$ 242,908.00
2029			\$ 242,430.00	\$ 242,430.00
2030			\$ 246,827.50	\$ 246,827.50
2031			\$ 245,976.00	\$ 245,976.00
Total	\$ -	\$ 2,174,559.74	\$ 4,657,689.00	\$ 6,832,248.74

Total Sewer/ Wastewater Debt Obligations	\$ 2,174,559.74
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Total General Government Obligations	\$ 4,657,689.00
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GRAND TOTAL	\$ 6,832,248.74
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CITY OF DUVALL
2019-2020 Budgeted Staffing

Full Time Equivalents:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019-2020
Executive	0.22	0.50	0.50	0.50	0.500	0.650	0.650	0.650	0.975	0.425
Finance	1.65	1.65	1.90	1.90	2.160	2.160	2.130	2.160	2.240	2.240
Police	16.89	16.75	16.75	16.75	13.750	14.000	13.000	14.000	14.000	13.800
Civil Service	0.00	0.00	0.00	0.00	0.000	0.000	0.040	0.040	0.075	0.030
Engineering	0.79	0.80	0.80	0.80	0.825	0.875	0.785	0.785	0.875	0.875
Economic Development	0.00	0.00	0.00	0.00	0.000	0.000	0.000	0.000	0.000	0.000
Cultural Commission	0.00	0.00	0.40	0.60	0.600	0.600	0.750	0.400	0.000	0.050
Planning	2.00	2.50	2.00	2.50	2.500	2.500	2.440	2.750	2.500	2.300
Building	1.70	1.70	1.20	1.20	1.575	1.575	1.575	1.575	1.675	2.150
Big Rock Park	0.17	0.17	0.17	0.17	0.350	0.350	0.350	0.375	0.350	0.400
Parks	0.83	0.83	0.83	0.83	1.850	1.700	1.700	1.950	1.975	2.875
Streets	2.83	2.83	2.89	2.89	2.720	2.422	2.415	2.672	2.475	2.445
IT	0.50	0.50	0.50	0.50	0.500	0.000	0.000	0.000	0.000	0.000
Total General Fund	27.58	28.23	27.94	28.64	27.330	26.832	25.835	27.357	27.140	27.590
Water Utility	5.18	5.29	6.14	6.14	5.240	4.821	4.563	4.946	5.328	5.713
Sewer Utility	6.52	6.65	6.72	6.72	6.070	5.907	5.749	5.887	6.329	7.649
Storm Drainage Utility	5.72	5.82	5.10	5.10	3.960	3.540	3.383	3.540	3.703	3.798
Total Utilities	17.42	17.76	17.96	17.96	15.270	14.268	13.695	14.373	15.360	17.160
Fund 304 REET							0.050	0.000	0.000	0.000
Fund 305 REET							0.050	0.000	0.000	0.000
Fund 306 Main St Capital							0.800	0.720	0.150	0.000
Fund 308 Parks Capital							0.200	0.200	0.100	0.000
Total Capital Funds							1.100	0.920	0.250	0.000
Total City Employees	45.00	45.99	45.90	46.60	42.60	41.10	40.63	42.65	42.75	44.75
	-3.2%	2.2%	-0.2%	1.5%	-8.6%	-3.5%	-1.1%	5.0%	0.2%	4.7%
Decline in staffing over time									-5.0%	-2.7%
Population	6,695	6,715	6,900	7,120	7,325	7,345	7,345	7,425	7,500	7,500
	12.0%	0.3%	2.8%	3.2%	2.9%	0.3%	0.0%	1.1%	1.0%	0.0%
Increase in population since 2010									12.0%	11.7%

CITY OF DUVALL - PAYROLL PERCENTAGE ALLOCATIONS BY DEPARTMENT FOR 2019/2020

Position	General Fund									Special Rev		Utilities			Capital Projects		
	Executive	Finance	Civil	Police	Engineering	Planning	Cultural	Building	Parks	Street	Big Rock	Water	Sewer	Storm	306	308	Total
City Administrator	0.0%											0.0%	0.0%	0.0%			0.0%
*Deputy City Administrator (DCA)	10.0%											15.0%	15.0%	0.0%			40.0%
Administrative Assisant III	32.5%											7.5%	7.5%	2.5%			50.0%
Accountant - P/T		39.0%										13.5%	13.5%	9.0%			75.0%
Finance Director		52.0%										18.0%	18.0%	12.0%			100.0%
City Clerk		50.0%										17.0%	17.0%	16.0%			100.0%
Accounting Associate		52.0%										18.0%	18.0%	12.0%			100.0%
Administrative Assistant II		31.0%										23.0%	23.0%	23.0%			100.0%
Utility Billing Clerk												33.3%	33.4%	33.3%			100.0%
Planning Director/DCA *						80.0%											80.0%
Administrative Assistant						50.0%											50.0%
Senior Planner						100.0%											100.0%
Permit Specialist								60.0%		7.5%	2.5%	10.0%	10.0%	10.0%			100.00%
Plans Examiner								100.0%									100.00%
Building/Utilities Inspector								50.0%				20.0%	20.0%	10.0%			100.00%
Public Works Director					25.0%				5.0%	10.0%		21.5%	21.5%	17.0%			100.00%
Asst City Eng/Utilities Inspector					20.0%			5.0%		2.5%		32.5%	20.0%	20.0%			100.00%
Project Manager			3.0%		5.0%		5.0%		5.0%	7.0%	5.0%	24.5%	28.0%	17.5%			100.00%
Public Works Superintendent					10.0%				5.0%	25.0%	5.0%	25.0%	12.5%	17.5%			100.00%
Project Manager					10.0%				2.5%	20.0%		27.5%	27.5%	12.5%			100.00%
Executive Assistant					17.5%				2.5%	20.0%		20.0%	20.0%	20.0%			100.00%
Public Works Supervisor								25.0%		20.0%	10.0%	25.0%	7.5%	12.5%			100.00%
Maintenance II								20.0%		20.0%	2.5%	15.0%	7.5%	35.0%			100.00%
Maintenance II								2.5%		20.0%		45.0%	7.5%	25.0%			100.00%
Maintenance II								15.0%		10.0%	2.5%	55.0%	7.5%	10.0%			100.00%
Maintenance I								20.0%		22.5%	2.5%	27.5%	7.5%	20.0%			100.00%
Maintenance I								45.0%		20.0%	5.0%	12.5%	7.5%	10.0%			100.00%
Maintenance I								25.0%		20.0%	2.5%	30.0%	7.5%	15.0%			100.00%
Maintenance I								25.0%		20.0%	2.5%	30.0%	7.5%	15.0%			100.00%
Parks - Maintenance								90.0%				5.0%	0.0%	5.0%			100.00%
WWTP Operations Manager												100.0%					100.00%
WWTP Operator II												100.0%					100.00%
WWTP Operator I												100.0%					100.00%
WWTP Operator II												100.0%					100.00%
Police Chief/ DCA*				80.0%													80.00%
Lieutenants				2.00													200.00%
Officers (incl 1.0 Levy SRO)				10.00													1000.00%
Records Manager				1.00													100.00%
TOTAL FTE's	0.4250	2.2400	0.0300	13.80	0.8750	2.3000	0.0500	2.1500	2.8750	2.4450	0.4000	5.7130	7.6490	3.7980			44.750

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
GENERAL FUND				
Beginning Fund Balance	\$ 1,959,160.70	\$ 1,783,257.00	\$ 1,783,256.52	\$ 1,248,241.50
Taxes	\$ 8,123,344.02	3,880,325.00	3,733,706.00	3,815,708.39
Licenses & Permits	\$ 987,380.00	571,672.00	605,425.00	653,872.42
Intergovernmental	\$ 515,807.00	234,523.00	226,150.00	234,929.75
Charges for Goods & Services	\$ 869,350.00	360,031.00	344,810.00	485,419.27
Fines & Penalties	\$ 106,900.00	52,999.00	53,400.00	48,705.29
Miscellaneous Revenues	\$ 216,941.00	110,034.20	102,855.00	98,961.68
Other Financing Sources	\$ 759,288.00	155,232.00	154,982.00	165,041.56
Total Operating Revenues	\$ 11,579,010.02	5,364,816.20	5,221,328.00	5,502,638.36
Total Available Resources	\$ 13,538,170.72	7,148,073.20	7,004,584.52	6,750,879.86
LEGISLATIVE DEPARTMENT				
Salaries & Wages	\$ 94,400.00	42,000.00	42,000.00	39,838.70
Personnel Benefits	\$ 7,600.00	3,600.00	3,870.00	3,152.01
Supplies	\$ 3,700.00	2,000.00	1,000.00	1,064.43
Services	\$ 49,950.00	23,400.00	23,900.00	18,920.32
Intergovernmental	\$ 61,000.00	24,814.00	23,000.00	22,335.96
Capital				
Total Legislative	\$ 216,650.00	95,814.00	93,770.00	85,311.42
EXECUTIVE DEPARTMENT				
Salaries & Wages	\$ 142,000.00	154,500.00	145,054.00	111,999.09
Personnel Benefits	\$ 36,950.00	45,000.00	56,377.00	35,142.36
Supplies	\$ 4,100.00	2,600.00	3,300.00	3,710.29
Services	\$ 28,400.00	18,000.00	16,200.00	22,770.43
Capital	\$ -	-	-	-
Total Executive	\$ 211,450.00	220,100.00	220,931.00	173,622.17
COMMUNITY EVENTS				
Supplies	\$ 4,000.00	9,000.00	2,000.00	1,598.16
Services	\$ 23,500.00	23,000.00	30,000.00	-
Capital	\$ -	-	-	-
Total Community Events	\$ 27,500.00	32,000.00	32,000.00	1,598.16
FINANCE & ADMINISTRATIVE				
Salaries & Wages	\$ 393,000.00	178,500.00	178,809.00	185,873.14
Personnel Benefits	\$ 155,500.00	71,400.00	70,081.00	67,397.99
Supplies	\$ 6,115.00	2,500.00	3,300.00	665.31
Services	\$ 136,755.00	61,650.00	61,650.00	51,193.99
Total Finance & Administrative	\$ 691,370.00	314,050.00	313,840.00	305,130.43

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
PLANNING DEPARTMENT				
Salaries & Wages	\$ 470,000.00	229,000.00	232,495.00	219,549.75
Personnel Benefits	\$ 158,500.00	69,750.00	68,927.00	77,193.33
Supplies	\$ 3,030.00	7,550.00	7,095.00	1,379.46
Services	\$ 167,545.00	89,400.00	174,688.00	111,318.73
Intergovernmental	\$ 7,273.00	3,478.00	3,478.00	3,336.00
Total Planning	<u>\$ 806,348.00</u>	<u>399,178.00</u>	<u>486,683.00</u>	<u>412,777.27</u>
BUILDING DEPARTMENT				
Salaries & Wages	\$ 348,000.00	129,500.00	128,635.00	113,417.98
Personnel Benefits	\$ 185,000.00	68,250.00	63,346.00	56,453.35
Supplies	\$ 31,105.00	2,850.00	2,400.00	2,796.52
Services	\$ 55,240.00	75,102.00	13,600.00	15,254.12
Capital	\$ -	-	-	-
Total Building	<u>\$ 619,345.00</u>	<u>275,702.00</u>	<u>207,981.00</u>	<u>187,921.97</u>
POLICE				
Salaries & Wages	\$ 2,919,349.00	1,317,000.00	1,352,327.00	1,202,826.76
Personnel Benefits	\$ 1,352,057.00	549,000.00	582,805.00	433,626.16
Supplies	\$ 111,000.00	48,000.00	46,150.00	36,418.62
Services	\$ 651,198.00	312,663.00	303,726.00	324,180.89
Intergovernmental	\$ 634,109.00	277,511.00	303,874.00	356,895.29
Capital	\$ -	-	-	-
Total Police	<u>\$ 5,667,713.00</u>	<u>2,504,174.00</u>	<u>2,588,882.00</u>	<u>2,353,947.72</u>
ECONOMIC DEVELOPMENT				
Services	\$ 51,000.00	47,606.00	47,500.00	11,317.50
Capital	\$ -	-	-	-
Total Economic Development	<u>\$ 51,000.00</u>	<u>47,606.00</u>	<u>47,500.00</u>	<u>11,317.50</u>
RECYCLING				
Salaries & Wages	\$ 2,000.00	700.00	4,800.00	4,555.67
Personnel Benefits	\$ 1,000.00	700.00	2,000.00	2,068.73
Supplies	\$ 200.00	100.00	-	153.39
Services	\$ 42,002.00	17,850.00	18,500.00	12,588.96
Total Recycling	<u>\$ 45,202.00</u>	<u>19,350.00</u>	<u>25,300.00</u>	<u>19,366.75</u>
CIVIL SERVICE				
Salaries & Wages	\$ 5,600.00	6,601.00	6,670.00	3,644.34
Personnel Benefits	\$ 2,500.00	2,815.00	2,953.00	1,523.42
Services	\$ 5,000.00	2,150.00	6,300.00	15,888.34
Capital	\$ -	-	-	-
Total Civil Service	<u>\$ 13,100.00</u>	<u>11,566.00</u>	<u>15,923.00</u>	<u>21,056.10</u>

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
PARKS DEPARTMENT				
Salaries & Wages	\$ 373,000.00	148,400.00	155,608.00	122,610.26
Personnel Benefits	\$ 211,500.00	77,750.00	71,065.00	50,750.84
Supplies	\$ 37,500.00	17,260.00	18,260.00	14,307.10
Services	\$ 139,097.00	45,567.00	45,562.00	48,500.49
Capital	\$ 14,500.00	10,000.00	39,000.00	-
Total Parks	\$ 775,597.00	298,977.00	329,495.00	236,168.69
CULTURAL COMMISSION				
Salaries & Wages	\$ 10,000.00	-	-	4,912.26
Personnel Benefits	\$ 4,100.00	-	-	1,532.60
Supplies	\$ -	975.00	975.00	-
Services	\$ 57,300.00	35,664.00	43,225.00	32,977.68
Capital	\$ -	-	-	-
Total Cultural Commission	\$ 71,400.00	36,639.00	44,200.00	39,422.54
CITY MITIGATION PROJECTS				
Services	\$ 12,000.00	6,000.00	6,000.00	-
Capital	\$ -	-	-	-
Total Mitigation	\$ 12,000.00	6,000.00	6,000.00	-
ENGINEERING DEPARTMENT				
Salaries & Wages	\$ 189,000.00	91,500.00	86,713.00	74,437.18
Personnel Benefits	\$ 86,500.00	38,000.00	36,343.00	31,275.30
Supplies	\$ 5,580.00	3,600.00	3,654.00	4,162.61
Services	\$ 142,681.00	74,117.50	76,117.50	125,636.16
Total Engineering	\$ 423,761.00	207,217.50	202,827.50	235,511.25
FIRE				
Intergovernmental	\$ 149,250.00	11,250.00	4,850.00	5,700.00
Capital	\$ -	-	-	-
Total Fire	\$ 149,250.00	11,250.00	4,850.00	5,700.00
NON DEPARTMENTAL				
Supplies	\$ 28,500.00	15,350.00	21,050.00	11,451.01
Services	\$ 1,701,500.00	672,046.00	643,972.00	840,993.15
Intergovernmental	\$ 44,990.00	21,893.00	15,493.00	26,327.21
Capital	\$ -	-	-	-
Total Non Departmental	\$ 1,774,990.00	709,289.00	680,515.00	878,771.37
GENERAL FUND TOTAL EXPENSE	\$ 11,556,676.00	5,188,912.50	5,300,697.50	4,967,623.34
END FUND BAL. - Internal RESERVED	\$ 1,802,045.61	943,190.28	602,426.28	602,426.28
END FUND BAL. - UNRESERVED	\$ 179,449.11	1,015,970.42	1,101,460.74	1,180,830.24
TOTAL USES	\$ 13,538,170.72	7,148,073.20	7,004,584.52	6,750,879.86
Revenues less Expenses:	\$ 22,334.02	175,903.70	(79,369.50)	535,015.02

(neg # = use of fund balance)

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
CONTINGENCY FUND REVENUES				
Beginning Fund Balance	\$ 231,667.00	228,867.00	228,866.74	162,693.90
Miscellaneous Revenues	\$ 5,706.00	2,800.00	1,300.00	1,172.84
Other Financing Sources	\$ 120,000.00	-	-	65,000.00
Total Operating Revenues	\$ 125,706.00	2,800.00	1,300.00	66,172.84
Total Available Resources	\$ 357,373.00	231,667.00	230,166.74	228,866.74
CONTINGENCY FUND EXPENSES				
Services	\$ -	-	-	-
Total Contingency Fund	\$ -	-	-	-
END FUND BAL. - RESERVED	\$ 357,373.00	231,667.00	230,166.74	228,866.74
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 357,373.00	231,667.00	230,166.74	228,866.74
Revenues less Expenses: (neg # = use of fund balance)	\$ 125,706.00	2,800.00	1,300.00	66,172.84
STREET FUND				
Beginning Fund Balance	\$ 133,455.00	103,483.00	103,483.23	111,973.14
Taxes	\$ 611,371.00	289,263.00	291,494.00	278,600.29
Licenses & Permits	\$ 223,625.00	14,500.00	12,000.00	11,476.22
Intergovernmental	\$ 930,039.00	171,400.00	356,625.00	168,610.34
Charges for Goods & Services	\$ -	-	-	-
Miscellaneous Revenues	\$ 5,530.00	4,352.00	300.00	853.54
Other Financing Sources	\$ 114,500.00	94,000.00	94,000.00	51,833.52
Total Operating Revenues	\$ 1,885,065.00	573,515.00	754,419.00	511,373.91
Total Available Resources	\$ 2,018,520.00	676,998.00	857,902.23	623,347.05
STREET FUND EXPENSES				
Salaries & Wages	\$ 426,000.00	210,000.00	209,631.00	202,012.92
Personnel Benefits	\$ 210,800.00	101,000.00	96,124.00	83,511.77
Supplies	\$ 45,400.00	25,624.00	25,624.00	24,492.49
Services	\$ 618,614.00	201,419.00	392,358.00	209,846.64
Intergovernmental	\$ 1,000.00	500.00	500.00	-
Capital	\$ 583,125.00	5,000.00	25,000.00	-
Total Street Fund	\$ 1,884,939.00	543,543.00	749,237.00	519,863.82
END FUND BAL. - RESERVED	\$ 133,581.00	133,455.00	108,665.23	103,483.23
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 2,018,520.00	676,998.00	857,902.23	623,347.05
Revenues less Expenses: (neg # = use of fund balance)	\$ 126.00	29,972.00	5,182.00	(8,489.91)

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
BIG ROCK BALL PARK FUND				
Beginning Fund Balance	\$ 21,906.00	11,680.00	11,679.59	25,535.21
Charges for Goods & Services	\$ 240,500.00	112,564.00	99,231.00	11,442.50
Miscellaneous Revenues	\$ 226.00	110.00	185.00	101.62
Other Financing Sources	\$ -	-	-	65,000.00
Total Operating Revenues	\$ 240,726.00	112,674.00	99,416.00	76,544.12
Total Available Resources	\$ 262,632.00	124,354.00	111,095.59	102,079.33
BIG ROCK BALL PARK EXPENSES				
Salaries & Wages	\$ 73,300.00	32,350.00	30,699.00	29,972.66
Personnel Benefits	\$ 33,900.00	15,700.00	13,666.00	11,829.00
Supplies	\$ 16,633.00	7,550.00	7,700.00	6,886.00
Services	\$ 98,195.00	46,848.00	46,558.00	41,712.08
Total Big Rock Ball Park	\$ 222,028.00	102,448.00	98,623.00	90,399.74
END FUND BAL. - RESERVED	\$ 40,604.00	21,906.00	12,472.59	11,679.59
END FUND BAL. - UNRESERVED				
TOTAL USES	\$ 262,632.00	124,354.00	111,095.59	102,079.33
Revenues less Expenses: (neg # = use of fund balance)	\$ 18,698.00	10,226.00	793.00	(13,855.62)
SENSITIVE AREAS MITIGATION				
Beginning Fund Balance	\$ 39,353.00	38,883.00	38,883.02	38,618.95
Miscellaneous Revenues	\$ 971.00	470.00	300.00	264.07
Other Financing Sources	\$ -	-	-	-
Total Operating Revenues	\$ 971.00	470.00	300.00	264.07
Total Available Resources	\$ 40,324.00	39,353.00	39,183.02	38,883.02
SENSITIVE AREAS MITIGATION				
Supplies	\$ 15,000.00	-	15,000.00	-
Services	\$ 16,200.00	-	16,200.00	-
Intergovernmental	\$ -	-	-	-
Capital	\$ -	-	-	-
Total Sensitive Areas	\$ 31,200.00	-	31,200.00	-
END FUND BAL. - RESERVED	\$ 9,124.00	39,353.00	7,983.02	38,883.02
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 40,324.00	39,353.00	39,183.02	38,883.02
Revenues less Expenses: (neg # = use of fund balance)	\$ (30,229.00)	470.00	(30,900.00)	264.07

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
2016 LTGO - MAIN ST. IMPRVMT				
Beginning Fund Balance	\$ 19,865.50	19,865.00	19,865.22	-
Miscellaneous Revenues	\$ -	-	-	19,865.05
Non-Revenues	\$ -	-	-	4,865,000.00
Other Financing Sources	\$ 940,963.00	476,677.00	476,677.00	473,884.00
Total Operating Revenues	\$ 940,963.00	476,677.00	476,677.00	5,358,749.05
Total Available Resources	\$ 960,828.50	496,542.00	496,542.22	5,358,749.05
2016 LTGO - MAIN ST. IMPRVMT				
Debt Service Principal	\$ 745,000.00	365,000.00	365,000.00	380,000.00
Debt Service Interest/Other	\$ 195,963.00	111,676.50	111,676.50	152,039.83
Intergovernmental	\$ -	-	-	4,806,844.00
Total 2016 LTGO - Expenses	\$ 940,963.00	476,676.50	476,676.50	5,338,883.83
END FUND BAL. - RESERVED	\$ 19,865.50	19,865.50	19,865.72	19,865.22
TOTAL USES	\$ 960,828.50	496,542.00	496,542.22	5,358,749.05
Revenues less Expenses:	\$ -	0.50	0.50	19,865.22
(neg # = use of fund balance)				
REAL ESTATE EXCISE TAX 1				
Beginning Fund Balance	\$ 898,615.90	817,974.00	817,973.97	691,236.24
Taxes	\$ 555,750.00	330,000.00	200,000.00	309,085.20
Licenses & Permits				
Intergovernmental	\$ -	44,250.00	44,250.00	-
Fines & Penalties				
Miscellaneous Revenues	\$ 22,160.00	10,800.00	4,900.00	4,911.31
Total Operating Revenues	\$ 577,910.00	385,050.00	249,150.00	313,996.51
Total Available Resources	\$ 1,476,525.90	1,203,024.00	1,067,123.97	1,005,232.75
REAL ESTATE EXCISE TAX 1				
Salaries & Wages	\$ -	-	-	-
Personnel Benefits	\$ -	-	-	38.80
Services	\$ 162,994.00	82,030.00	82,030.00	181,222.00
Capital	\$ -	222,378.10	222,380.00	-
Total Real Estate Excise Tax 1	\$ 162,994.00	304,408.10	304,410.00	181,260.80
END FUND BAL. - RESERVED	\$ 1,313,531.90	898,615.90	762,713.97	823,971.95
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 1,476,525.90	1,203,024.00	1,067,123.97	1,005,232.75
Revenues less Expenses:	\$ 414,916.00	80,641.90	(55,260.00)	132,735.71
(neg # = use of fund balance)				

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
REAL ESTATE EXCISE TAX 2				
Beginning Fund Balance	\$ 712,490.90	635,849.00	635,848.57	511,115.42
Taxes	\$ 555,750.00	330,000.00	200,000.00	309,085.23
Intergovernmental	\$ -	44,250.00	44,250.00	-
Miscellaneous Revenues	\$ 17,620.00	8,600.00	3,500.00	3,687.48
Other Financing Sources	\$ -	-	-	-
Total Operating Revenues	\$ 573,370.00	382,850.00	247,750.00	312,772.71
Total Available Resources	\$ 1,285,860.90	1,018,699.00	883,598.57	823,888.13
REAL ESTATE EXCISE TAX 2				
Personnel Benefits	\$ -	-	-	38.82
Services	\$ 162,994.00	82,030.00	82,030.00	181,222.00
Capital	\$ 10,000.00	224,178.10	224,380.00	1,012.87
Total Real Estate Excise Tax 2	\$ 172,994.00	306,208.10	306,410.00	182,273.69
END FUND BAL. - RESERVED	\$ 1,112,866.90	712,490.90	577,188.57	641,614.44
END FUND BAL. - UNRESERVED		-	-	-
TOTAL USES	\$ 1,285,860.90	1,018,699.00	883,598.57	823,888.13
Revenues less Expenses:	\$ 400,376.00	76,641.90	(58,660.00)	130,499.02
(neg # = use of fund balance)				
MAIN ST IMPROVEMENT FUND				
Beginning Fund Balance	\$ 981,844.22	950,081.00	950,081.46	206,333.51
Intergovernmental	\$ 29,227.00	442,550.89	308,777.71	3,743,193.66
Capital contributions	\$ -	272,110.33	272,110.33	-
Other Financing Sources	\$ -	-	-	4,100,211.40
Total Operating Revenues	\$ 29,227.00	714,661.22	580,888.04	7,843,405.06
Total Available Resources	\$ 1,011,071.22	1,664,742.22	1,530,969.50	8,049,738.57
MAIN ST IMPROVEMENT FUND				
Salaries & Wages	\$ -	23,075.00	19,005.00	71,504.02
Personnel Benefits	\$ -	11,550.00	7,742.00	33,252.33
Services	\$ 32,000.00	-	3,000.00	-
Intergovernmental				136.46
Capital	\$ 175,000.00	648,273.00	823,112.34	6,994,900.76
Total Main St Improvmt fund	\$ 207,000.00	682,898.00	852,859.34	7,099,793.57
END FUND BAL. - RESERVED	\$ 804,071.22	981,844.22	678,110.16	949,945.00
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 1,011,071.22	1,664,742.22	1,530,969.50	8,049,738.57
Revenues less Expenses:	\$ (177,773.00)	31,763.22	(271,971.30)	743,611.49
(neg # = use of fund balance)				

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
STREET CAPITAL IMPROVEMENT				
Beginning Fund Balance	\$ 985,626.00	513,180.00	513,180.03	314,135.64
Intergovernmental	\$ -	200,000.00	200,000.00	-
Charges for Goods & Services	\$ 1,336,912.00	589,176.00	499,163.00	526,494.22
Miscellaneous Revenues	\$ 15,955.00	7,800.00	3,000.00	3,772.17
Other Financing Sources				
Total Operating Revenues	\$ 1,352,867.00	\$ 796,976.00	\$ 702,163.00	\$ 530,266.39
Total Available Resources	\$ 2,338,493.00	1,310,156.00	1,215,343.03	844,402.03
STREET CAPITAL IMPROVEMENT				
Services	\$ 80,000.00	42,500.00	42,500.00	-
Intergovernmental	\$ 162,994.00	82,030.00	82,030.00	331,222.00
Capital	\$ -	200,000.00	245,000.00	-
Total Street Capital Improvement	\$ 242,994.00	324,530.00	369,530.00	331,222.00
END FUND BAL. - RESERVED	\$ 2,095,499.00	985,626.00	845,813.03	513,180.03
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 2,338,493.00	1,310,156.00	1,215,343.03	844,402.03
Revenues less Expenses: (neg # = use of fund balance)	\$ 1,109,873.00	472,446.00	332,633.00	199,044.39
PARKS CAPITAL IMPROVEMENT				
Beginning Fund Balance	\$ 449,521.00	902,218.00	902,217.52	780,203.21
Intergovernmental	\$ 160,000.00	116,200.00	276,200.00	540,847.46
Charges for Goods & Services	\$ 281,089.00	352,623.00	446,215.00	412,866.00
Miscellaneous Revenues	\$ 24,352.00	11,800.00	8,000.00	106,626.98
Other Financing Sources	\$ -	-	-	2,001,873.00
Total Operating Revenues	\$ 465,441.00	480,623.00	730,415.00	3,062,213.44
Total Available Resources	\$ 914,962.00	1,382,841.00	1,632,632.52	3,842,416.65
PARKS CAPITAL IMPROVEMENT				
Salaries & Wages	\$ -	12,350.00	8,730.00	18,222.75
Personnel Benefits	\$ -	5,350.00	4,318.00	7,595.96
Capital	\$ 250,000.00	915,620.00	1,165,619.58	2,914,380.42
Total Parks Capital	\$ 250,000.00	933,320.00	1,178,667.58	2,940,199.13
END FUND BAL. - RESERVED	\$ 664,962.00	449,521.00	453,964.94	902,217.52
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 914,962.00	1,382,841.00	1,632,632.52	3,842,416.65
Revenues less Expenses: (neg # = use of fund balance)	\$ 215,441.00	(452,697.00)	(448,252.58)	122,014.31

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
WATER				
Beginning Fund Balance	\$ 3,232,633.00	2,954,894.00	2,954,893.82	2,836,763.53
Charges for Goods & Services	\$ 4,524,175.00	2,172,400.00	1,938,627.00	2,003,034.76
Fines & Penalties	\$ 120,000.00	58,500.00	73,000.00	57,900.38
Miscellaneous Revenues	\$ 87,304.00	70,636.00	52,500.00	53,108.52
Other Financing Sources	\$ -	-	-	-
Total Operating Revenues	\$ 4,731,479.00	2,301,536.00	2,064,127.00	2,114,043.66
Total Available Resources	\$ 7,964,112.00	5,256,430.00	5,019,020.82	4,950,807.19
WATER				
Salaries & Wages	\$ 1,023,000.00	462,000.00	433,042.00	371,201.86
Personnel Benefits	\$ 461,500.00	208,200.00	197,100.00	153,921.49
Supplies	\$ 1,223,633.00	603,584.00	637,041.46	520,076.42
Services	\$ 575,502.00	285,634.00	330,874.00	267,328.18
Intergovernmental	\$ 788,000.00	333,100.00	333,100.00	368,505.23
Capital	\$ 353,181.00	131,279.00	97,010.00	44,997.56
Interfund Services	\$ -	-	-	269,882.63
Total Water	\$ 4,424,816.00	2,023,797.00	2,028,167.46	1,995,913.37
END FUND BAL. - Internal RESERVED	\$ 749,132.00	723,799.00	700,677.00	700,677.00
END FUND BAL. - UNRESERVED	\$ 2,790,164.00	2,508,834.00	2,290,176.36	2,254,216.82
TOTAL USES	\$ 7,964,112.00	5,256,430.00	5,019,020.82	4,950,807.19
Revenues less Expenses:	\$ 306,663.00	277,739.00	35,959.54	118,130.29
(neg # = use of fund balance)				
SEWER				
Beginning Fund Balance	\$ 2,200,445.00	1,962,914.00	1,962,914.15	2,097,231.51
Charges for Goods & Services	\$ 4,953,967.00	2,522,750.00	2,403,430.00	2,323,750.53
Miscellaneous Revenues	\$ 56,927.00	28,598.00	17,000.00	15,685.97
Other Financing Sources	\$ -	19,525.00	-	-
Total Operating Revenues	\$ 5,010,894.00	2,570,873.00	2,420,430.00	2,339,436.50
Total Available Resources	\$ 7,211,339.00	4,533,787.00	4,383,344.15	4,436,668.01
SEWER				
Salaries & Wages	\$ 1,392,000.00	618,500.00	583,672.00	525,550.17
Personnel Benefits	\$ 657,000.00	273,000.00	264,433.00	222,867.45
Supplies	\$ 145,180.00	74,500.00	65,200.00	63,456.24
Services	\$ 1,358,020.00	932,792.00	781,247.00	951,173.45
Intergovernmental	\$ 703,100.00	314,550.00	314,550.00	288,781.69
Capital	\$ 475,000.00	120,000.00	475,000.00	70,430.21
Interfund Services	\$ -	-	-	351,494.65
Total Sewer	\$ 4,730,300.00	2,333,342.00	2,484,102.00	2,473,753.86

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
END FUND BAL. - Internal RESERVED	\$ 998,844.00	965,066.00	1,269,236.00	1,269,236.00
END FUND BAL. - UNRESERVED	\$ 1,482,195.00	1,235,379.00	630,006.15	693,678.15
TOTAL USES	\$ 7,211,339.00	4,533,787.00	4,383,344.15	4,436,668.01
Revenues less Expenses: (neg # = use of fund balance)	\$ 280,594.00	237,531.00	(63,672.00)	(134,317.36)
STORM DRAINAGE				
Beginning Fund Balance	\$ 722,544.77	415,428.00	415,428.07	637,559.89
Intergovernmental	\$ -	336,462.77	326,530.64	141,286.14
Charges for Goods & Services	\$ 1,538,474.00	780,000.00	746,687.00	718,000.78
Miscellaneous Revenues	\$ 19,386.00	10,746.00	5,200.00	4,598.91
Total Operating Revenues	\$ 1,557,860.00	1,127,208.77	1,078,417.64	863,885.83
Total Available Resources	\$ 2,280,404.77	1,542,636.77	1,493,845.71	1,501,445.72
STORM DRAINAGE				
Salaries & Wages	\$ 661,000.00	308,000.00	323,173.00	274,285.08
Personnel Benefits	\$ 301,000.00	139,200.00	141,575.00	112,213.09
Supplies	\$ 31,750.00	21,500.00	21,000.00	18,918.02
Services	\$ 325,489.00	222,710.00	217,924.38	298,660.54
Intergovernmental	\$ 199,335.00	92,693.00	92,667.00	87,226.35
Capital	\$ 3,500.00	35,989.00	35,989.27	294,714.57
Total Storm Drainage	\$ 1,522,074.00	820,092.00	832,328.65	1,086,017.65
END FUND BAL. - Internal RESERVED	\$ 312,139.00	301,584.00	291,950.00	291,950.00
END FUND BAL. - UNRESERVED	\$ 446,191.77	420,960.77	369,567.06	123,478.07
TOTAL USES	\$ 2,280,404.77	1,542,636.77	1,493,845.71	1,501,445.72
Revenues less Expenses: (neg # = use of fund balance)	\$ 35,786.00	307,116.77	246,088.99	(222,131.82)

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
WATER CAPITAL IMPROVEMENT				
Beginning Fund Balance	\$ 1,378,971.00	966,059.00	966,059.15	379,289.08
Miscellaneous Revenues	\$ 866,981.00	558,912.00	3,500.00	629,845.22
Capital Contributions	\$ -	-	461,831.00	-
Total Operating Revenues	\$ 866,981.00	558,912.00	465,331.00	629,845.22
Total Available Resources	\$ 2,245,952.00	1,524,971.00	1,431,390.15	1,009,134.30
WATER CAPITAL IMPROVEMENT				
Services	\$ 200,000.00	-	-	-
Debt Services - Principal	\$ -	-	-	15,525.24
Debt Services - Interest	\$ -	-	-	155.25
Intergovernmental	\$ 12,500.00	6,000.00	6,000.00	9,369.17
Capital	\$ 1,036,500.00	140,000.00	435,000.00	18,025.49
Total Water Capital	\$ 1,249,000.00	146,000.00	441,000.00	43,075.15
END FUND BAL. - RESERVED	\$ 996,952.00	1,378,971.00	990,390.15	966,059.15
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 2,245,952.00	1,524,971.00	1,431,390.15	1,009,134.30
Revenues less Expenses: (neg # = use of fund balance)	\$ (382,019.00)	412,912.00	24,331.00	586,770.07
SEWER CAPITAL IMPROVEMENT				
Beginning Fund Balance	\$ 770,319.84	333,641.00	333,641.39	18,100.18
Miscellaneous Revenues	\$ 12,839.00	6,300.00	1,200.00	886,877.90
Capital Contributions	\$ 1,193,790.00	775,934.00	657,397.00	-
Total Operating Revenues	\$ 1,206,629.00	782,234.00	658,597.00	886,877.90
Total Available Resources	\$ 1,976,948.84	1,115,875.00	992,238.39	904,978.08
SEWER CAPITAL IMPROVEMENT				
Services	\$ -	-	-	134.98
Debt Services - Principal	\$ 650,153.72	322,647.40	322,647.40	321,038.53
Debt Services - Interest	\$ 22,198.58	11,907.76	11,907.76	13,516.63
Intergovernmental	\$ 24,000.00	11,000.00	12,000.00	12,783.43
Capital	\$ 650,000.00	-	-	-
Interfund Services	\$ -	-	-	223,863.12
Total Sewer Capital	\$ 1,346,352.30	345,555.16	346,555.16	571,336.69
END FUND BAL. - RESERVED	\$ 630,596.54	770,319.84	645,683.23	333,641.39
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 1,976,948.84	1,115,875.00	992,238.39	904,978.08
Revenues less Expenses: (neg # = use of fund balance)	\$ (139,723.30)	436,678.84	312,041.84	315,541.21

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
STORM DRAINAGE IMPROVEMENT				
Beginning Fund Balance	\$ 153,859.00	104,991.00	104,990.75	22,601.90
Charges for Goods & Services	\$ 136,180.00	44,568.00	-	-
Fines & Penalties				
Miscellaneous Revenues	\$ 125,055.00	4,300.00	800.00	84,125.39
Capital Contributions	\$ -			
Total Operating Revenues	\$ 261,235.00	48,868.00	800.00	84,125.39
Total Available Resources	\$ 415,094.00	153,859.00	105,790.75	106,727.29
STORM DRAINAGE IMPROVEMENT				
Intergovernmental				1,736.54
Capital				
Total Storm Drainage	\$ -	-	-	1,736.54
END FUND BAL. - RESERVED	\$ 415,094.00	153,859.00	105,790.75	104,990.75
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 415,094.00	153,859.00	105,790.75	106,727.29
Revenues less Expenses:	\$ 261,235.00	48,868.00	800.00	82,388.85
(neg # = use of fund balance)				
BOND REDEMPTION				
Beginning Fund Balance	\$ 18,894.00	18,794.00	18,793.56	17,917.94
Miscellaneous Revenues	\$ 1,416.00	700.00	1,000.00	1,101.92
Non Revenues	\$ 800.00	138,775.00	138,775.00	443,020.00
Total Operating Revenues	\$ 2,216.00	139,475.00	139,775.00	444,121.92
Total Available Resources	\$ 21,110.00	158,269.00	158,568.56	462,039.86
BOND REDEMPTION				
Services	\$ 1,500.00	1,000.00	1,000.00	626.30
Debt Services - Principal	\$ -	135,000.00	135,000.00	430,000.00
Debt Services - Interest	\$ -	3,375.00	3,375.00	12,620.00
Total Bond Redemption	\$ 1,500.00	139,375.00	139,375.00	443,246.30
END FUND BAL. - RESERVED	\$ 19,610.00	18,894.00	19,193.56	18,793.56
END FUND BAL. - UNRESERVED	\$ -	-	-	-
TOTAL USES	\$ 21,110.00	158,269.00	158,568.56	462,039.86
Revenues less Expenses:	\$ 716.00	100.00	400.00	875.62
(neg # = use of fund balance)				

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
BOND RESERVE				
Beginning Fund Balance	\$ 267,507.00	264,707.00	264,706.51	263,307.58
Miscellaneous Revenues	\$ 6,599.00	3,200.00	2,000.00	1,798.93
Other Financing Sources	\$ -	-	-	-
Total Operating Revenues	\$ 6,599.00	3,200.00	2,000.00	1,798.93
Total Available Resources	\$ 274,106.00	267,907.00	266,706.51	265,106.51
BOND RESERVE				
Services	\$ 800.00	400.00	400.00	400.00
Capital	\$ -	-	-	-
Total Bond Reserve	\$ 800.00	400.00	400.00	400.00
END FUND BAL. - RESERVED	\$ 159,000.00	159,000.00	159,000.00	159,000.00
END FUND BAL. - UNRESERVED	\$ 114,306.00	108,507.00	107,306.51	105,706.51
TOTAL USES	\$ 274,106.00	267,907.00	266,706.51	265,106.51
Revenues less Expenses: (neg # = use of fund balance)	\$ 5,799.00	2,800.00	1,600.00	1,398.93
EQUIPMENT & VEHICLE				
Beginning Fund Balance	\$ 460,807.00	516,794.00	516,793.52	526,576.37
Intergovernmental	\$ -	-	-	1,050.00
Charges for Goods & Services	\$ 353,987.00	121,398.00	121,851.00	155,133.56
Miscellaneous Revenues	\$ 12,316.00	6,000.00	4,400.00	3,469.10
Other Financing Sources	\$ -	-	-	-
Total Operating Revenues	\$ 366,303.00	127,398.00	126,251.00	159,652.66
Total Available Resources	\$ 827,110.00	644,192.00	643,044.52	686,229.03
EQUIPMENT & VEHICLE				
Supplies	\$ 10,000.00	-	-	-
Services	\$ 169,100.00	83,200.00	87,854.00	67,195.86
Intergovernmental	\$ -	-	-	-
Capital	\$ 348,482.00	100,185.00	110,185.00	102,239.65
Total Equipment & Vehicle	\$ 527,582.00	183,385.00	198,039.00	169,435.51
END FUND BAL. - Internal RESERVED	\$ 200,000.00	200,000.00	200,000.00	200,000.00
END FUND BAL. - UNRESERVED	\$ 99,528.00	260,807.00	245,005.52	316,793.52
TOTAL USES	\$ 827,110.00	644,192.00	643,044.52	686,229.03
Revenues less Expenses: (neg # = use of fund balance)	\$ (161,279.00)	(55,987.00)	(71,788.00)	(9,782.85)

City of Duvall, Washington
2019-2020 PROPOSED BUDGET SUMMARY

Description	2019-2020 Proposed Budget	2018 Year end Estimate	2018 Revised Budget	2017 Actual
IT				
Beginning Fund Balance	\$ 158,407.00	127,984.00	127,983.54	95,754.18
Charges for Goods & Services	\$ 565,014.00	266,192.00	266,192.00	252,555.00
Miscellaneous Revenues	\$ 3,771.00	1,900.00	900.00	710.16
Other Financing Sources	\$ -	-	-	-
Total Operating Revenues	\$ 568,785.00	268,092.00	267,092.00	253,265.16
Total Available Resources	\$ 727,192.00	396,076.00	395,075.54	349,019.34
IT				
Supplies	\$ 86,164.00	9,000.00	9,000.00	2,134.70
Services	\$ 448,380.00	213,669.00	216,973.16	183,410.67
Intergovernmental				-
Capital	\$ -	15,000.00	20,000.00	35,490.43
Total IT	\$ 534,544.00	237,669.00	245,973.16	221,035.80
END FUND BAL. - RESERVED	\$ 192,648.00	158,407.00	149,102.38	127,983.54
TOTAL USES	\$ 727,192.00	396,076.00	395,075.54	349,019.34
Revenues less Expenses: (neg # = use of fund balance)	\$ 34,241.00	30,423.00	21,118.84	32,229.36
Building Maintenance				
Beginning Fund Balance	\$ 118,809.00	145,093.00	145,092.88	75,809.86
Intergovernmental	\$ -			20,900.00
Charges for Goods & Services	\$ 420,128.00	105,384.00	86,354.00	147,470.00
Miscellaneous Revenues	\$ 2,753.00	1,650.00	700.00	1,748.09
Other Financing Sources	\$ -	-	-	-
Total Operating Revenues	\$ 422,881.00	107,034.00	87,054.00	170,118.09
Total Available Resources	\$ 541,690.00	252,127.00	232,146.88	245,927.95
Building Maintenance				
Supplies	\$ 2,600.00	1,300.00	1,515.00	841.77
Services	\$ 187,528.00	132,018.00	124,839.00	99,993.30
Intergovernmental	\$ -			-
Capital	\$ 230,000.00	-	-	-
Total Building Maintenance	\$ 420,128.00	133,318.00	126,354.00	100,835.07
END FUND BAL. - RESERVED	\$ 121,562.00	118,809.00	105,792.88	145,092.88
TOTAL USES	\$ 541,690.00	252,127.00	232,146.88	245,927.95
Revenues less Expenses: (neg # = use of fund balance)	\$ 2,753.00	(26,284.00)	(39,300.00)	69,283.02